

**APPENDIX 1**

Subjective Heading	2020-2021 Budget £'000	2021-2022 Indicative Budget £'000
<b>Expenditure:</b>		
Employees	54,241	54,157
Running Expenses	106,679	114,287
Capital Financing Costs	4,141	4,141
Contribution to reserves	15,937	9,893
<b>Total Subjective Expenditure</b>	<b>180,998</b>	<b>182,478</b>
Less:		
Other Internal sales	(13,890)	(13,890)
<b>Gross Expenditure</b>	<b>167,108</b>	<b>168,588</b>
<b>Income:</b>		
Government Grants	(5,419)	(2,266)
Contributions from Reserves	(16,786)	(23,793)
Other Grants Reimbursements and contributions	(2,540)	(483)
Customer and Client Receipts	(46,858)	(48,679)
Other Income	(2)	(2)
<b>Total Net Budget</b>	<b>95,503</b>	<b>93,365</b>